AFMS Commodity Council

Integrity - Service - Excellen ce

Leveraging AFMS Buying Power



Ms. Erin O'Brien, Capt Kurt Ettrich HQ AFMC/SGSQ 5 August, 2004

U.S. AIR FORCE



Overview

- What is a "Commodity Council?"
- Mission and role of the AFMS Commodity Council
- **AFMS Commodity Council Process**
- Anticipated Process Improvements
- What we're working on NOW the Medical Logistics Interface



What is a Commodity Council?

- A "strategic purchasing unit":
 - Programmatic approach to acquisitions
 - Approve buying strategy for goods and services
 - Spiral development needs/funding/contracting
 - Centralized to save time/resources



What is a Commodity Council? (Continued)

- Commodity Councils:
 - Put acquisition in the hands of user community with SAF/AQ input - retain control of programs
 - Commodity Strategy Officials (CSOs) approve new strategies & programs
 - Leverage buys to get best prices
 - Work strategically with industry



Impact of the IT Commodity Council

- IT Commodity Council Spiral #1
 - Software License/Image Consolidation
 - Configuration Simplification
 - 12,500 computers instead of 10,000 for the same dollars spent
 - \$20M from 6 MAJCOMs pooled to buy 29,154 desktops instead of 17,360 that would have been purchased individually
 - New leveraged buy price = \$648.00 (vice)

"the Air Force bought computers at a 30 percent discount by buying in bulk . . . And it's a strategy that we plan to use more" John Gilligan AF CIO



Example: Depot Jet Engine Bearing Opportunity

An analysis of bearings purchased for the **Oklahoma** City Air Logistics Center found . . .

242 <u>Suppliers/Distributors</u>

339 Contracts

1037 Contract Actions

247,531 Avg. Annual Oty

Total Bearing Manufacturers



Why Acquisition Transformation Now?



•AFMS/SG Goal: Align mission and Resources

Sec Def Goal: Minimize acquisition cycle time

CSAF Policy Ltr: Commodity Councils & Leveraged Buys

COLLABORATION

APABILITIES CASTLE

Policy changes officially recognize commodity councils

*AFFARs, DoD





Support the AFMS and the Warfighter in enterprise-wide medical acquisition programs

- Reduce purchase cost of services
- Reduce variation in services contracts by increasing standardization
- Accelerate delivery responsiveness by vendors
- Provide lifecycle management support

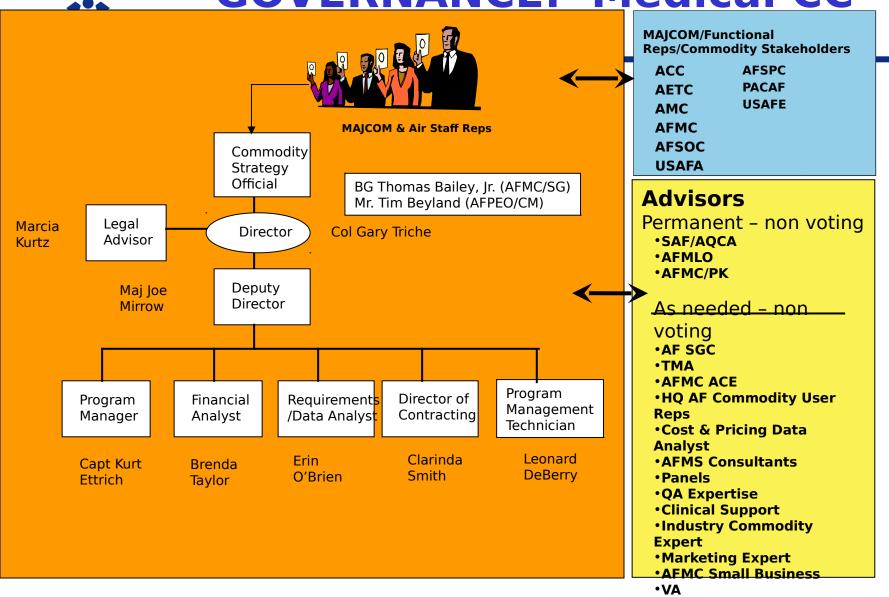




To be the Air Force Medical Service source for enterprise-wide medical acquisition programs



GOVERNANCE: Medical CC





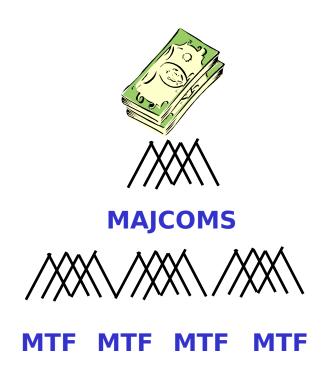
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■What it's not:

- A move to eliminate the VA Special Services
- A take over of AFMLOs mission
- An AFMS Contracting Office for Unique Requirements



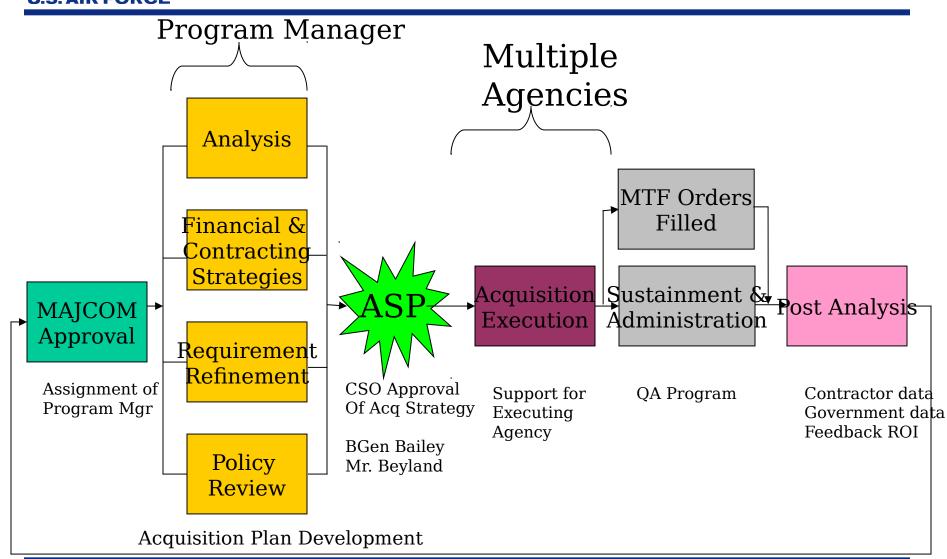
Current Process is Tactical



- Each MTF responsible for services contracting
- Leads to variation in:
 - Contracting office support
 - Contractor response
 - Contract costs
 - Contracting strategy
 - Number of contracts
- Other issues:
 - Acquisition thresholds
 - FAR Supplements
 - Lack of measurable ROI



AFMS Commodity Council Spiral Acquisition Process





AFMS Commodity Council Anticipated Process

- Single Process for each "Service Area" (a Spiral)
 - Tied to POM and funding
 - Reduces number of services contractors
 - Improves Return on Investment (ROI) measurement
 - Acquisition thresholds internal to process
 - Simplified ordering
 - Improved contractor surveillance program
 - Opportunity to recommend/implement policy changes
- Save YOU Money and Headaches!



Current Initiatives

- PCO Team Spiral
- Integrating comprehensive QAP process
- An "order entry" process for services
 - Normal Operations vs. Deployment Backfill
- How does each MTF reap the benefit?
- Keeping you informed

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Back Up Slides



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Commercial Industry Success

Leading industry firms are radically reducing purchasing costs . . . over and over again . . . year after year

- TIMKEN 10% reduction across safety supplies and then another 23% by consolidating spend via third-party firm
- WHIRLPOOL \$200M reduction this year (15-20% targets)
- INGERSOLL-RAND \$300M (direct) and \$100M (indirect) savings achieved (avg. 17%. . . up to 50% savings in certain commodities)
- TEXTRON \$100M saved in purchase costs this past year alone
- DUPONT \$400M (14%) last year . . . this year's goal = \$1B
- KODAK \$1.4B . . . double-digit productivity targets again this yr.
- ENGELHARD 25% productivity improvement goals this year
- MOTOROLA PCS Anticipates \$500M savings possible if standardization/commonality achieved across product lines

 Manufacturers Alliance's Purchasing Council, Oct 02

Commodity Councils and volume leverage are key factors!



Converging Pressures



CAMP STRUCTURE







Integrated Product and Process Development (IPPD)

